

ELKHART GENERAL HEALTHCARE SYSTEM

2005 Annual Report to the Community



 Elkhart
General

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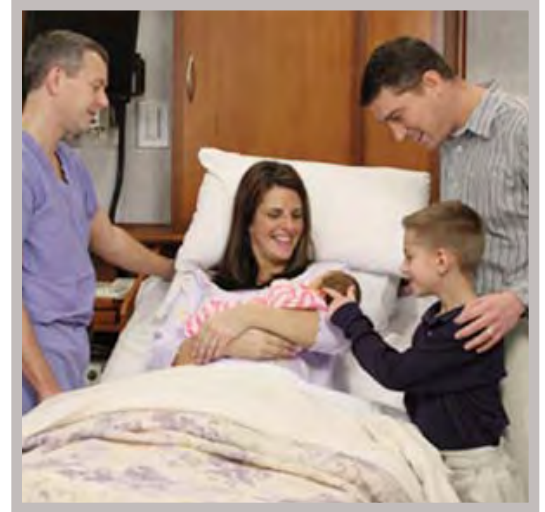
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YOUR COMMUNITY HOSPITAL

For nearly 100 years, Elkhart General Hospital has been providing comprehensive, advanced medical care to Elkhart and surrounding communities. The full-service, 365-bed, acute health care facility serves more than 19,000 patients a month. The Elkhart General medical staff is comprised of more than 300 physicians representing 36 medical specialties, and over 1,900 employees serve in nursing, technical, administrative, and support capacities.



Accreditations, Licensure & Membership

- Licensed by the Indiana State Board of Health
- Member, American Hospital Association
- Member, Indiana Hospital & Health Association
- Member, Indiana State Medical Association
- Member, The Elkhart Chamber of Commerce
- Member, VHA Tri-State
- Continuing Medical Education Accreditation by Indiana State Medical Association

Administration

- Gregory W. Lintjer, President
- Kevin Higdon, Vice President, Finance
- Terri Hilyard, Vice President, Nursing
- Kurt Meyer, Vice President, Human Resources
- Jim Allyn, Vice President, Marketing and Community Relations

Elkhart General Healthcare System Facilities

Elkhart General Hospital
600 East Boulevard
Elkhart, IN 46514
(574) 294-2621

Elkhart General Hospital Goshen Campus
2120 Rieth Boulevard
Goshen, IN 46526

Elkhart General Health Education Center
2222 Rieth Boulevard
Goshen, IN 46526

Elkhart General Hospital Center for Behavioral Medicine
307 S. Main St., Suite 305
Elkhart, IN 46514
(574) 523-3347

Elkhart General Home Care
2020 Industrial Parkway
Elkhart, Indiana 46516
(574) 294-6181

Elkhart General Home Care
310 East McKinley Street,
Suite 320
Mishawaka, IN 46545
(574) 255-2600

Elkhart General Home Medical Equipment
225 East Jackson Boulevard
Elkhart, Indiana 46516
(574) 523-3100

RiverPointe Medical Office Building
500 Arcade Avenue
Elkhart, Indiana 46514
(574) 522-9505



2005 REPORT OF STEWARDSHIP AND SUPPORT

Elkhart General is a tax-exempt, not-for-profit community-owned hospital governed by a Board of Directors comprised of volunteers drawn from the community. The Board of Directors and hospital management work together to ensure that hospital profits are used to improve services, to ensure the long-term survival of the hospital, and to meet crucial health-related community needs.

Each year, particular emphasis is placed on making sure everyone in the community receives the health care they need, not necessarily what they can afford. The simple truth is that Elkhart General is often the only source of health care for many of the poor and disadvantaged in our community, and this responsibility is taken very seriously.



During the last fiscal year, Elkhart General provided more than \$34 million in health services that were unreimbursed by Medicaid, and more than \$134 million unreimbursed by Medicare. In addition, the hospital provided community outreach contributions, or “non-billed” services, valued at over \$1 million for free and below-cost community screenings, educational lectures, and support for more than 50 health-related, not-for-profit organizations. The hospital also furnished more than \$6.6 million in traditional charity care to patients. Additional details are provided below.

Unreimbursed Medicaid Charges	\$34,223,214
Community Benefit Program	\$588,638
Traditional Charity Care	\$6,685,939
Medically Indigent Programs	\$1,267,910
Non-Billed Services	\$1,175,738
Low/Negative Margin Services	\$462,839
Total Community Benefit	\$44,404,27



2005 STATISTICS

	2004	2005
Hospital Discharges	13,714	13,770
Total Outpatient Registrations	163,947	170,321
Emergency Department Visits	37,862	37,674
FasTrak Visits	13,884	19,257
Behavioral Health Visits (Outpatient)	16,852	13,666
Behavioral Health Visits (Inpatient)	616	510
Home Care Patients Served	1,965	1,673
Total Inpatient Days	68,394	69,434
Average Length of Stay (incl. Rehab, TCU)	4.99	5.04
Outpatient Surgery Procedures	2,760	2,422
Total Surgical Procedures	6,612	6,241
Pain Center Visits	4,378	4,044
Laboratory Procedures	586,435	627,789
Physical Therapy Procedures	70,177	71,449
Occupational Therapy Procedures	41,344	42,172
Speech Therapy Procedures	11,303	10,396
Respiratory Therapy Procedures	148,195	150,768
Radiology Procedures	125,945	132,974
Radiation Oncology Procedures	8,879	9,415
Cardiac Catheterizations	1,652	2,001
Cardiothoracic Surgeries	664	838
Angioplasties	651	635
Units of Blood Donated	5,627	5,339
Births	1,670	1,568
Employees (FTEs)	1,867	1,927
Medical Staff Members	289	304
Volunteers	390	381
Volunteer Hours Worked	55,000	49,000

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CONTINUING MEDICAL EDUCATION

Continuing Medical Education Director N. Stacy Lankford, M.D. (left) and Emergency Medicine physician David E. Van Ryn, M.D., work together in coordinating Elkhart General's Senior Elective Program for third and fourth-year medical students from the Indiana University School of Medicine. In addition to providing programs for students, the Continuing Medical Education Program, which is accredited by the Indiana State Medical Association, provides monthly education opportunities for the medical staff.



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2005 MEDICAL SPECIALTIES AND STAFF

By creating an environment of excellence supported by the latest medical technology, Elkhart General has attracted an extraordinary range of primary care physicians and specialists. More than 300 physicians representing 36 medical specialties comprise the Elkhart General Medical Staff.

MEDICAL SPECIALTIES

Allergy/Immunology

Anesthesia

Cardiology

Cardiothoracic Surgery

Colon & Rectal Surgery

Dermatology

Diagnostic Radiology

Emergency Medicine

Endocrinology

Family Practice

Gastroenterology

General Surgery

Gynecologic Oncology

Hematology / Oncology

Internal Medicine

Interventional Radiology

Neonatology

Nephrology

Neurological Surgery

Neurology

Obstetrics & Gynecology

Ophthalmology

Oral Surgery

Orthopaedics

Otolaryngology

Pain Service

Pathology

Pediatrics

Physical Medicine & Rehabilitation

Plastic & Reconstructive Surgery

Podiatry

Psychiatry / Addictions

Pulmonology

Radiation Oncology

Rheumatology

Urology



ELKHART GENERAL MEDICAL STAFF (ACTIVE)

ALLERGY/IMMUNOLOGY

Robert W. Clausen, MD

ANESTHESIOLOGY

Zubair B. Ali, MD
John S. Chung, MD
Christian J. Losch, III, DO
K. Gregory Lucchesi, MD
Benjamin S. Plotkin, MD
Gary R. Thomas, MD

CARDIOLOGY

Thomas E. Capannari, MD
Vindo Chauhan, MD
Luisito C. Gonzales, MD
Paul F. Howard, MD
Farid Jalinous, MD
Gurudutt B. Kulkarni, MD
Wai H. Lee, MD
Charles A. Mathis, MD
Marvin E. Mishkin, MD
Raman L. Mitra, MD
Thomas F. Nolan, MD
Sachin R. Patel, MD
William S. Sarnat, MD
Ajazuddin Z. Shaikh, MD
Timothy M. Slaven, DO
Mark L. Smucker, MD
Ashfaq A. Turk, MD
Donald R. Westerhausen, MD

CARDIOTHORACIC SURGERY

Walter H. Halloran, MD
Thomas A. Hughes, MD
James P. Kelly, MD
Charles J. Lamb, MD
Michael F. Steinburg, MD

COLON & RECTAL SURGERY

Edward P. DelleDonne, MD

DERMATOLOGY

Roger T. Moore, MD

DIAGNOSTIC RADIOLOGY

Guatam A. Agrawal, MD
Marchelle J. Bean, MD
Daniel A. Boll, MD
Brett B. Carmichael, MD
Lawrence C. Chow, MD
John C. Collingwood, MD
David C. D'Andrea, MD
Francoise M. Dion, MD
Mary C. Dynes, MD
Laurence J. Eckel, MD
Alan B. Engel, MD
James C. Field, MD
Michael F. Grantham, MD
John C. Hill, DO
Michael R. Holt, MD
Raymond M. Hsu, MD
Gregory L. Johnson, MD
Allison M. Lamont, MD

Russell B. Midkiff, MD
Pedro A. Miro, MD
Mark J. Ormson, MD
Samir B. Patel, MD
Joshua M. Polster, MD
Karl W. Schultz, MD
Thomas E. Seiffert, MD
Steven Y. Sohn, MD
Jerrold A. Van Dyke, MD
Katrina T. Vanderveen, MD
Michael M. Wheeler, MD

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Michelle R. Bache, MD
Glen H. Brookshire, DO
Margaret A. Brummer, MD
Nicole S. Brunette, MD
Randall J. Cammenga, MD
Cleveland C. Cleary, MD
Troy D. Clouse, MD
Susan M. Frayer, MD
Eugene Huang, MD
Bruce N. Hughes, MD
George S. Kim, MD
Daniel P. Maas, MD
Duane L. Miller, MD
R. Bruce Newswanger, DO
David W. Reser, MD
John T. Rice, MD
Daniel L. Sullivan, MD
David E. Van Ryn, MD
Sanjay Vasudeva, MD
Doyle A. Yeager, MD
Barbara L. Zimmerman, MD

ENDOCRINOLOGY

E. Larry Knight, MD
Omar M. Murad, MD

FAMILY PRACTICE

Robert M. Abel, MD
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Walter D. Anglemeyer, DO
Larry W. Banyash, MD
Jack S. Bartoszek, DO
Michael H. Borger, DO
Sam J. Borrelli, MD
Jennifer Brake, MD
Joel A. Braunstein, DO
Paul H. Buller, MD
Diane S. Cook, MD
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Jeffrey A. Eck, MD
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John H. Foster, DO
James N. Gingerich, MD
Alvin R. Graber, MD
John B. Guttman, MD
Richard A. Hastings, MD
Joyce A. Heald, MD
Jason J. Hix, MD

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Jeffrey S. Howe, MD
Michelle R. Howe, MD
Stephen D. Kennedy, DO
Robert M. Knox, DO
Thomas M. Kolakovich, MD
Donald E. Kotoske, DO
Genevieve A. Lankowicz, MD
Robert D. Lee, MD
Rochelle Y. LePor, DO
Scott E. LePor, DO
Heather A. Macklem, MD
John E. Mann, DO
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Vikran Mehta, MD
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Angela V. Miller, MD
Eric J. Miller, MD
James R. Miller, MD
Carla G. Mishler, MD
Laura E. Munkel, MD
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Ronald W. Powell, MD
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Danielle R. Russo, MD
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Kimberly S. Stuckey-Schrock, MD
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Davis B. Tribble, MD
Bethany L. VanderZwaag, MD
Robert R. VanderZwaag, MD
Harley W. Yoder, MD
Michael P. Yoder, MD
Song Y. Yu, DO

GASTROENTEROLOGY

Abuzafar M. Arif, MD
Burton Boron, MD
John P. Karagiannis, MD

GENERAL SURGERY

George M. Brennan, MD
Scott C. Emmerick, MD
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Jeff A. Mark, MD
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Michael C. Rotkis, MD
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Scott G. Thomas, MD

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Michael Method, MD
Michael Rodriguez, MD

HEMATOLOGY / ONCOLOGY

Bilal Ansari, MD
Rafat H. Ansari, MD
Jose A. Bufill, MD
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INTERNAL MEDICINE

Pavan Ahuja, MD
Maressa M. Alejandro, MD
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Douglas A. Devens, MD
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Kamran Fasih, MD
Steven A. Hanberg, MD
Carolyn F. Hudson, MD
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D. Thomas Mellin, MD
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INTERVENTIONAL RADIOLOGY

Gerard I. Duprat, MD
Thomas J. Fischbach, MD
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Kevin M. Small, MD
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NEONATOLOGY

Robert D. White, MD

NEPHROLOGY

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Paul R. Herman, MD
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James L. Porile, MD
Mark A. Richter, MD
Brain S. Sucharetza, MD
Henry Wu, MD

NEUROLOGICAL SURGERY

Peter M. Carney, MD
Joseph B. Schnittker, MD

NEUROLOGY

Muhammad Naeem, MD
Patrick W. Russell, DO
Thomas R. Vidic, MD
Suying Wu, MD

OBSTETRICS & GYNECOLOGY

Jeffrey L. Cain, MD
Starla D. Graber, MD
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Stephen P. Hollenberg, MD
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Rosalie L. McBride, MD

Martina G. McGowan, MD
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Lorraine E. Weaver, MD

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John S. Kim, MD

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David M. Fairchild, DDS
Jeffrey S. McBride, DDS

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Robert K. Ellis, MD
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Gregory A. Peyer, MD
Louis C. Sfredro, MD
Scott J. Trumble, MD

**OTOLARYNGOLOGY
(EAR, NOSE, & THROAT)**

Craig E. Meyer, MD
Kathryn L. Press, MD

PAIN SERVICE

David A. Beatty, MD
Jarrod D. Friedman, MD
Joseph G. Glazier, MD
Gene W. Grove, MD
Amer M. Kazi, MD
Stephen Szynal, DO
Henry C. Woodward, MD

PATHOLOGY

Nicole P. Anest, MD
Fred M. Busse, MD
Alfonso Cardenas, MD
Blair A. Chrenka, MD
Francisco A. Deogracias, MD
James J. Dyer, MD
Amobi M. Ezenekwe, MD
Derrick M. Forchetti, MD
Luis N. Galup, MD
Nita R. Gerig, MD
Rick L. Hoover, MD
Kristen M. Jacobs, MD
David L. Jentz, MD
William J. Kaliney, MD
C. Kurtis Kim, MD
John W. Landgraf, MD
Odeta Lapkus
Joseph A. Prahlow, MD
Bobbie C. Sutton, MD
Robert J. Tomec, MD

PEDIATRICS

Mabel A. Blunk, MD
Erin A. Farrell, MD
Shanna V. Kautzmann, MD
Andrew G. Lapadat, MD
Sandra H. Morgan, MD
Omobola A. Olaniyan, MD
James A. Peterson, MD
MaryAlice M. Reid, MD
Lynnette M. Valentijn, MD
Roger J. Van Orsdoll, MD
Wendy S. Warner-Lapadat, MD

**PHYSICAL MEDICINE &
REHABILITATION**

David J. Brockman, MD
Aashish A. Deshpande, MD
Paul H. Desmarais, MD
Kevin G. Drew, MD
Todd A. Graham, MD
Jon C. Markley, MD
Joan K. Szynal, MD
Peter L. Yu, MD

**PLASTIC & RECONSTRUCTIVE SUR-
GERY**

Ronald K. Downs, MD
Mack H. Sullivan, Jr, MD
Patrick J. Viscardi, MD

PODIATRY

Daniel S. Allen, DPM
Larry Best, DPM
Randall Cooper, DPM
Sean M. Henning, DPM
Benjamin G. Lehman, DPM
Jonathan E. Lehman, DPM
Timothy A. Quist, DPM

PSYCHIATRY & ADDICTIONS

Timothy E. Davis, MD
Douglas L. Jarvis, DO
A. Majid Malik, MD
David O. Taylor, MD

PULMONARY DISEASE

Kenneth L. Gammon, MD
Ayodeji O. Harris-Eze, MD

RADIATION ONCOLOGY

Ramesh Gopal, MD
David A. Hornback, MD
Nina F. Johnson, MD
Russell F. Johnson, MD
Toby S. Kramer, MD

RHEUMATOLOGY

Bruce A. Lockwitz, MD

UROLOGY

Peter C. Fretz, MD
Jerald A. Hochstetler, MD
Anish H. Nayee, MD
Michael H. Thomas, MD



2005 BOARD OF DIRECTORS

Elkhart General Hospital belongs to the people it serves. A 17-member Board of Directors, who serve without pay, guides the system in its mission to provide high quality, affordable health care to the communities it serves. The Board's role includes guaranteeing fair and equal access, approving new medical staff members, and approving long-term strategies for the continued success of the hospital.

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James Hiatt
Chairman of the Board



Donald R. Anderson
Vice Chairman



Scott Troeger
Secretary



L. Craig Fulmer
Treasurer

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Robert J. Deputy



Walter Halloran, MD



Mark Klaassen, MD



Don Krabill

R



Gregory Lintjer



Alice Martin

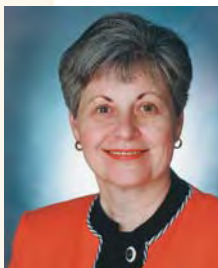


Linda Rothrock



Frank Smole

D



Karen Thomson



David E. Van Ryn, MD



Scott Welch



Jeff Wells



John M. Wolf

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Throughout the 100-year history of Elkhart General Hospital, generous donors have contributed millions of dollars to the hospital because they recognized the importance of having high quality health care close to home. This commitment has allowed us to further our mission and maintain a modern, well-equipped hospital staffed by highly qualified medical professionals. Community support from the 2005 donors (listed on this page) was invaluable and the Elkhart General Hospital Foundation is truly grateful for their generosity.



Arthur J. Decio
President

2005 FOUNDATION BOARD OF DIRECTORS

Arthur J. Decio
President
Glenn Banks
A.L. Bias
Thomas Dusthimer
E. Larry Knight, MD

Gregory Lintjer
Frank Martin
James McNamee
Richard Treckelo
Jeffrey Wells

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Mr. Phillip Albert
Mr. Roy K. Beck
Mr. Roy L. Beck, Jr.
Mr. Wilbert H. Budd
The Cartwright Foundation
Community Foundation of St. Joseph County
Ms. Dorothy Cook
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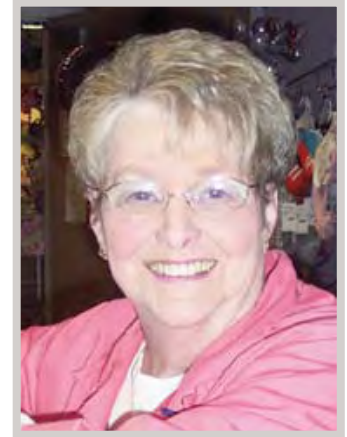
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ELKHART GENERAL AUXILIARY

With 381 active members, the Auxiliary reflects the close bond that exists between Elkhart General and the community.

These hardworking volunteers bring an “extra dimension” to the caring atmosphere at the hospital, while also coordinating major fundraising efforts that enhance its programs and technologies.

Auxiliary President Ruth Falcone led the charge of the volunteers in 2005 who contributed 49,000 hours and \$145,000 dollars to Elkhart General and the patients it serves. These contributions will help build the EGH Healing Garden.



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OUR MISSION

It is the Mission of Elkhart General Hospital “To Create a Healthier Community” by:

- Being a premier provider of health care
- Promoting the health and well being of individuals and families by providing education that may aid in detection and prevention of disease
- Conducting our activities with compassion and respect
- Acting with recognizing that health is wholistic and embraces the body, mind, and spirit
- Seeking and “partnering” with those who share our mission
- Continuously improving the quality and cost-effectiveness of our services
- Maintaining the financial viability of the Hospital while continuing our charitable role in the community

OUR VISION

It is the vision of Elkhart General Hospital to help create a healthier community.

OUR VALUES

- Customer Experience
- Outstanding Medical Care
- Compassion, Competency and Productivity
- Teamwork
- Continuous Improvement
- Wise Use of Resources

